

ISSN 2815 - 6021  
<https://www.quanlynhanuoc.vn>

# Journal of **State Management**

**VOLUME 32, NUMBER 18, DECEMBER 2025**

**ACADEMY OF  
PUBLIC ADMINISTRATION AND GOVERNANCE**

# Journal of State Management

---

## **EDITORIAL BOARD**

Assoc.Prof.Dr. Nguyen Ba Chien - Chairperson  
Dr. Nguyen Quang Vinh - Permanent Member  
Assoc.Prof.Dr. Doan Minh Huan  
Assoc.Prof.Dr. Duong Trung Y  
Prof.Dr. Ta Ngoc Tan  
Prof.Dr. Nguyen Dang Thanh  
Prof.Dr. Pham Hong Thai  
Prof.Dr. Nguyen Quoc Suu  
Prof.Dr. Nguyen Van Thanh  
Prof.Dr. Le Quoc Hoi  
Assoc.Prof.Dr. Luong Thanh Cuong  
Dr. Bui Phuong Dinh  
Assoc.Prof.Dr. Nguyen Van Hau  
Assoc.Prof.Dr. Dang Khac Anh  
Assoc.Prof.Dr. Nguyen Thi Hong Hai  
Assoc.Prof.Dr. Hoang Mai  
Assoc.Prof.Dr. Nguyen Thi Thu Van  
Assoc.Prof.Dr. Tran Thi Dieu Oanh  
Dr. Nguyen Huy Hoang  
Dr. Truong Cong Hoa  
Prof.Dr. Alex B.Brillantes, Jr - Philippines

### **Editor-in-Chief**

Nguyen Quang Vinh

### **Deputy Editor-in-Chief**

Le Thi Hoa

### **Sub-editor**

Nguyen Thi Hong Ngoc

---

77 Nguyen Chi Thanh Str, Giang Vo, Hanoi  
Tel: (84-24) 38359958; (84-24) 37735764  
Email: quanlynhanuoc@apag.edu.vn; <http://www.quanlynhanuoc.vn>

Publishing Licence No: 92/GP-BTTTT, dated 28/02/2025  
Printed and processed by Hanoimoi Newspaper Printing, Ltd.  
Price: 50.000 VND

# CONTENTS

## **Dr. Dao Xuan Thai**

Green transition - a roadmap for sustainable development.....1

## **Dr. Nguyen Quang Vinh**

Identifying limitations, shortcomings, and solutions in the management of redundant public assets after the rearrangement of administrative units.....8

## **M.A. Tai Le Khanh**

Digital transformation in public sector governance: international experiences and lessons for Vietnam.....16

## **Dr. Le Thi Hoai Thu - Dr. Nguyen Quynh Mai**

International experience in measuring digital transformation and lessons for Vietnam.....24

## **Dr. Ha Cong Anh Bao - Le Khanh Duong - Bui Ha Linh -**

## **Truong Thi Tu Linh - Vo Ha Vy**

Corporate responsibility and fraud prevention in the carbon market: ESG governance implications for Vietnam.....36

## **M.A. Nguyen Thi Ly**

The impact of organizational factors on lecturer engagement in private universities of economics in Vietnam..... 45

## **M.A. Nguyen Thu Huong**

Improving the quality of online English teaching and learning at universities and colleges..... 57

## **M.A. Ly Thi Be Luyen**

Enhancing state management in mobilizing resources for the traditional festivals of the Khmer people in the Mekong Delta.....64

## **Dr. Ta Van Viet - Dr. Chu Duc Ha - M.A. Phan Thuy Linh - M.A. Vu Thi Minh Tam**

The influence of social media communication on climate change on public awareness in Latin America and lessons for Vietnam.....73

## **M.A. Tran Duy Hung**

The impact of social media on public perceptions of corruption in Vietnam..... 85

# JOURNAL OF STATE MANAGEMENT SUBMISSION GUIDELINES

Please note that only manuscripts conforming to the guidelines and of sufficient quality will be reviewed and published.

## 1. Content and structure of the manuscripts

Manuscripts are academic papers, demonstrating originality, innovativeness, and expertise of the field of state management, possessing significance for theory and practice of state management.

A paper can be structured as follows: (1) Introduction; (2) Theoretical framework; (3) Methodology; (4) Findings; (5) Conclusions

Data are accurate and clearly cited. Analysis and statements have not already been published elsewhere.

The analysis of the actual situation and problems should clearly identify the strengths, weaknesses, inadequacies, and their underlying causes based on survey results and research. Projection of tendencies, development, orientation should be based of scientific, objective, and persuasive rationales. Solutions should be specific.

A paper should be written in plain English and an academic style.

## 2. Format of the manuscript

(1) Manuscripts sent to the Journal of State Management must not be published in any other newspapers, journals or internal magazines.

(2) Manuscript should be typed on A4 size paper, using Time New Roman font, size of 14 pt., margined at least 2.5cm (1 inch), with about 4,000 words and no more than 8,000 words.

- Numbering: Arabic numbers are required.

- Abstract and key words: A paper must have an abstract of about 100 - 150 words in bold, italic with maximum of key words and no more than 6 words per key word with JEL code.

- Tables and charts/figures/diagrams: Tables and charts/figures/diagrams (if any) are titled, numbered, clearly indicated, and placed at the end of the article (after note and reference). Tables and figures (if any) should

- Note, citation and references: Follow the rules.

## 3. Submission

The author is required to submit two files, specifically:

(1) The information of the author: Title of the article; the information of the author(s) (in cardinal number of 1, 2, 3...) including full name, designation, organization, contact (address, phone number, e-mail). After submission, the information of the author (s) cannot be changed.

(2) The manuscript (excluding the author's information): Title of the article; abstract, key words and JEL code; tables and charts/figures/diagrams figures (with title, description, note); citation of the tables and figures in the article must be the same with those in the provided files; summary of graphics/ mark-ups (things to be noted).

Papers shall be submitted electronically to: [quanlynhanuoc@apag.edu.vn](mailto:quanlynhanuoc@apag.edu.vn) or delivered to the address: No. 77 Nguyen Chi Thanh, Giang Vo, Ha Noi, Viet Nam.

## 4. Review process

Papers will be double-blind peer-reviewed by a minimum of two independent reviewers. The identities of both the authors and reviewers are kept hidden. Comments and evaluations will be collected and recorded by the Editorial Board.

*Guidelines for writing academic papers and submission regulations are available at: <https://www.quanlynhanuoc.vn>*